AMENDMENTS TO MAINBOARD RULES

Legend: Deletions are struck-through and insertions are underlined.

Board Matters

Chapter 2 Equity Securities

An issuer applying for listing of its equity securities on the SGX Mainboard must meet the following conditions:—

(5) Directors and Management

- (a) The directors and executive officers should have appropriate experience and expertise to manage the group's business. A director who has no prior experience as a director of an issuer listed on the Exchange must undergo training in the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange. If the nominating committee is of the view that training is not required because the director has other relevant experience, the basis of its assessment must be disclosed. As a pre-quotation disclosure requirement, an issuer must release a statement via SGXNET or in the prospectus, offering memorandum or introductory document identifying for each director, whether the person has prior experience as a director of an issuer listed on the Exchange or if he has other relevant experience, and if so, provide details of his directorships and other relevant experience. (and what) or, ill the director has no prior experience as a director of a listed company, whether an issuer listed on the Exchange and has no other relevant experience, the issuer must confirm that the person has undertaken training in the roles and responsibilities of a director of a listed company as prescribed by the Exchange.
- (d) A director will not be independent under any of the following circumstances:
 - (i) if he is employed by the issuer or any of its related corporations for the current or any of the past three financial years;
 - (ii) if he has an immediate family member who is employed or has been employed by the issuer or any of its related corporations for the past three financial years, and whose remuneration is determined by the remuneration committee of the issuer; or
- (e) The issuer must establish one or more committees as may be necessary to perform the functions of an audit committee, a nominating committee and a remuneration committee, with written terms of reference which clearly set out the authority and duties of the committees.

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- (5) An issuer must have all directors submit themselves for re-nomination and re-appointment at least once every three years.
- (6) When a candidate is proposed to be appointed for the first time or re-elected to the board at a general meeting, the issuer shall provide the information relating to the candidate as set out in Appendix 7.4.1 in the notice of meeting, annual report or relevant circular distributed to shareholders prior to the general meeting. The issuer must announce the outcome of the shareholder vote in accordance with Rule 704(16).

Chapter 12 Circulars, Annual Reports and Electronic Communications

- 1207 The annual report must contain enough information for a proper understanding of the performance and financial conditions of the issuer and its principal subsidiaries, including at least the following:—
- (10A) The relationship between the chairman and chief executive officer of the issuer must be disclosed if they are immediate family members.
- (10B) All directors, including their designations (i.e. independent, non-executive, executive, etc.) and roles (as members or chairmen of the board or board committees), must be identified in the annual report.
- (10C) Audit committee's comment on whether the internal audit function is independent, effective and adequately resourced.

Appendix 7.4.1 Announcement of Appointment

Cross referenced from Rule 210(5)(d) and Rule 704(7)

Date of last re-appointment (if applicable)

Professional qualifications

Familial Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries

Other Principal Commitments* Including Directorships#

* "Principal Commitments" has the same meaning as defined in the Code.

These fields are not applicable for announcements of appointments pursuant to Listing Rule 704(9)

Past (for the last 5 years)

Present

Information required

Disclosure applicable to the appointment of Director only.

Any prior experience as a director of a listed company an				
issuer listed on the Exchange?		Yes	Lini	No

If yes, please provide details of prior experience.

If no, please provide details of any training undertaken in the roles and responsibilities of a director of a listed company state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.

Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable).

<u>Practice Note 2.3 Training for Directors with No Prior Experience</u>

<u>Details</u>	<u>Cross References</u>
Issue Date: 6 August 2018	Rule 210(5)(a)
Effective Date: 1 January 2019	Appendix 7.4.1

<u>1</u> <u>Introduction</u>

- 1.1 Rule 210(5)(a) provides that a director who has no prior experience as a director of an issuer listed on the Exchange (a "First-time Director") must undergo training in the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.
- 1.2 This Practice Note prescribes the training that a First-time Director must undergo within one year from the date of his appointment to the board ("Mandatory Training"). If any director of an issuer which is newly listed on the Exchange has not attended any training as prescribed in paragraph 2 below, such director must attend Mandatory Training by the end of the first year of the issuer's listing.

2 Mandatory Training

2.1 To fulfil the Mandatory Training requirements, First-time Directors must attend the training programmes conducted by a training provider as specified in Schedule 1 to this Practice Note.

3. Persons with Relevant Experience

- 3.1 The Exchange expects all First-time Directors to attend Mandatory Training.
- 3.2 In exceptional circumstances, First-time Directors assessed by the issuer's Nominating Committee to possess relevant experience need not attend Mandatory Training. In assessing the relevant experience, the Nominating Committee must have regard to whether the experience is comparable to the experience of a person who has served as a director of an issuer listed on the Exchange. The issuer's Nominating Committee must disclose its reasons for its assessment that the First-time Director possesses relevant experience. Such reasons shall be disclosed in the announcement of the appointment of the First-time Director as director of the issuer or in the prospectus, offering memorandum or introductory document.
- 3.3 Notwithstanding paragraph 3.2 above, the Exchange has the discretion to direct a First-time Director to attend Mandatory Training.

Schedule 1

Training Provider	Mandatory Training

Singapore	Institute	of	<u>Listed Entity Directors Programme</u>
Directors			LED 1 – Listed Entity Director Essentials LED 2 – Board Dynamics LED 3 – Board Performance
			LED 4 – Stakeholder Engagement
			The First-Time Director must also attend the modules relevant to his appointment on the board of the Issuer. The modules are:
			LED 5 – Audit Committee Essentials LED 6 – Board Risk Committee Essentials
			LED 8 – Remuneration Committee Essentials LED 8 – Remuneration Committee Essentials

Accountability and Audit

Chapter 6 Prospectus, Offering Memorandum and Introductory Document

- The following additional information should be provided in the prospectus, offering memorandum, introductory document and shareholders' circular:
- (5) An opinion of the board, with the concurrence of the audit committee The board must comment on the adequacy and effectiveness of the issuer's internal controls, addressing (including financial, operational and compliance risks, compliance and information technology controls) and risk management systems. A statement on whether the audit committee concurs with the board's comment must also be provided. Where material weaknesses are identified by the board or the audit committee, they must be disclosed together with the steps taken to address them.

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(1) Internal Controls and Risk Management Systems

An issuer should have a robust adequate and effective system systems of internal controls, addressing (including financial, operational and, compliance risks and information technology controls) and risk management systems. The audit committee (or such other committee responsible) may commission an independent audit on internal controls and risk management systems for its assurance, or where it is not satisfied with the systems of internal control controls and risk management.

(3) Internal Audit

An issuer must establish and maintain on an ongoing basis, an effective internal audit function that is adequately resourced and independent of the activities it audits.

Chapter 12 Circulars, Annual Reports and Electronic Communications

- 1207 The annual report must contain enough information for a proper understanding of the performance and financial conditions of the issuer and its principal subsidiaries, including at least the following:—
- (10) Opinion of the The board with the concurrence of the audit committee must comment on the adequacy and effectiveness of the issuer's internal controls, addressing financial, operational and compliance risks (including financial, operational, compliance and information technology controls) and risk management systems. A statement on whether the audit committee concurs with the board's comment must also be provided. Where material weaknesses are identified by the board or audit committee, they must be disclosed together with the steps taken to address them.

Practice Note 12.2 Adequacy of Internal Controls and Risk Management Systems

Details	Cross References
Issue Date: 2 April 2013	Listing Rules 610(5) and 1207(10)
Revised Date: 6 August 2018	
Effective Date:	
2 April 2013 1 January 2019	

1. Introduction

- 1.1 This Practice Note provides guidance on the application of Rules 610(5) and 1207(10).
- 1.2 Issuers are required to disclose the following in In their its prospectuses and annual reports:

"Opinion of the Board with the concurrence of the audit committee the issuer's board must comment on the adequacy and effectiveness of the internal controls, addressing (including financial, operational, and compliance risks." and information technology controls) and risk management systems. A statement on whether the audit committee concurs with the board's comments must also be provided.

Rule 610(5) requires the disclosure to be made in the prospectus whereas Rule 1207(10) requires the disclosure to be in the annual reports.

2. Intent of Rules 610(5) and 1207(10)

- 2.1 Internal controls, (including financial, operational, and compliance and information technology controls,) and risk management systems serve to safeguard shareholders' investments and company's assets.
- 2.2 The-A board committee, for example, the audit committee is usually responsible for overseeing internal controls and risk management. The Board board, which includes executive directors, is also

responsible for assessing the adequacy <u>and effectiveness</u> of these internal controls <u>and risk</u> management systems.

2.3 The objective of Rules 610(5) and 1207(10) is to increase transparency and accountability. In providing this opinion comment, the Board board and the audit committee are required to demonstrate that they have rigorously assessed the (i) internal controls in relation to all three areas of risk, namely (including financial, operational and, compliance and information technology controls) and (ii) risk management systems.

3. Compliance with Rules 610(5) and 1207(10)

- 3.1 In satisfying Rules 610(5) and 1207(10), the <u>Board board</u> and the audit committee may ask for an independent audit on internal controls <u>or risk management systems</u> to assure themselves on the adequacy <u>and effectiveness</u> of the <u>systems of internal controls and risk management</u>, or if they are not satisfied with the systems of internal controls <u>or risk management</u>.
- 3.2 The issuer should maintain proper record of the discussions and decisions of the Board board and the audit committee.
- 3.3 Compliance with Rules 610(5) and 1207(10) involves the following disclosures:-
- (i) Where the <u>Board board and the audit committee</u> are satisfied that the issuer has <u>a robust adequate</u> and effective systems of internal controls <u>and risk management</u>, the disclosure must include the basis for such an <u>opinion comment</u>.

To avoid doubt, under Rule 246(9), all listing applicants are required to provide, for the Exchange's assessment, the auditor's report to management on the internal controls and accounting systems. Where weaknesses exist in a potential issuer's internal controls and accounting systems, the Exchange may seek a confirmation from the auditors of the potential issuer that the material weaknesses were addressed. This is in addition to Rule 610(5) which requires the Board board and audit committee to disclose the basis for their views comments on the robustness adequacy and effectiveness of the issuer's systems of internal controls and risk management.

(ii) In relation to Rule 1207(10), where the <u>Board board</u> and/or the audit committee <u>is of the view has commented that internal controls or risk management systems</u> need to be strengthened, or has concerns that <u>internal controls or risk management systems</u> are inadequate, the <u>Board board would have to must</u> disclose the issues and how it seeks to address and monitor the areas of concerns.

4. Format of Disclosure

- 4.1 The provision of this opinion has There is no prescribed format of disclosure.
- 4.2 As the <u>Board board</u> and audit committee are obliged by Rules 610(5) and 1207(10) to provide the specific disclosures in Paragraph 3.3 above, the Exchange recommends the <u>opinion comment</u> be provided in the following ways:-
- (i) Disclosure to be made in the section on "Audit Committee" or, "Internal Controls" or "Risk Management" of the prospectus for compliance with Rule 610(5).
- (ii) Disclosure to be made in the Directors' Report or Corporate Governance section of the annual report for compliance with Rule 1207(10).

5. General Principle

- 5.1 Good disclosures which comply with Rules 610(5) and 1207(10) comprise the following:
- (i) The <u>Directors' opinion</u> <u>board's comment</u> on the Group's internal controls (<u>addressing including</u> financial, operational <u>and</u>, compliance <u>risks</u> <u>and information technology controls</u>) <u>and risk management systems</u>. A statement on whether the audit committee concurs with the board's comment must also be provided; and
- (ii) The basis for the Directors' opinion board's comment and if the audit committee does not concur with the board, the basis for the audit committee's comment.
- 5.2 Should the <u>Board board with the concurrence of or</u> the audit committee, <u>disclose that in its opinion</u>, <u>comment that</u> the Group's internal controls <u>has or risk management systems have material</u> weaknesses, then clear disclosure of these weaknesses and the steps taken to address them is necessary for investors to make an informed decision about the <u>Company issuer</u>.

Shareholder Rights and Engagement

Chapter 7 Continuing Obligations

704 In addition to Rule 703, an issuer must immediately announce the following:-

Announcement of Results, Dividends, etc

(24) Any recommendation or declaration of a dividend (including a bonus or special dividend, if any), the rate and amount per share and date of payment. If dividends are not taxable in the hands of shareholders, this must be stated in the announcement and in the dividend advice to shareholders. If there is a material variation in the interim or final dividend rate compared to that for the previous corresponding period, the directors must state the reasons for the variation at the time the dividend is recommended or declared. If the directors decide not to declare or recommend a dividend, this must be announced together with the reason(s) for such decision.

Appendix 7.2

Part I Information Required for Quarterly (Q1, Q2 & Q3), Half-Year and Full Year Announcements

12. If no dividend has been declared (recommended), a statement to that effect <u>and the reason(s)</u> for the decision.

Comply-or-Explain Regime

Chapter 7 Continuing Obligations

Annual Report

An issuer must describe <u>in its annual report</u> its corporate governance practices with specific reference to the principles of the Code in its annual report. It must disclose any deviation from any guideline of the Code together with an appropriate explanation for such deviation in the annual report and the provisions of the Code. An issuer must comply with the principles of the Code. Where an issuer's practices vary from any provisions of the Code, it must explicitly state, in its annual report, the

provision from which it has varied, explain the reason for variation, and explain how the practices it had adopted are consistent with the intent of the relevant principle.